

# IMPLEMENTATION STRATEGY

2025 - 2028



# Implementation Strategy

## In response to the 2025 Community Health Needs Assessment

### Introduction and Purpose

Community Health System's 2025-2028 Implementation Strategy follows development of the 2025 Community Health Needs Assessment (CHNA) and is in accordance with IRS Form 990 Schedule H requirements and the Affordable Care Act. This plan was approved by Community Health System's Board of Trustees on January XX, 2026.

This report summarizes the strategies Community Health System intends to use to develop and collaborate on community benefit programs that address the prioritized health needs identified in the 2025 CHNA.

The prioritized health needs are:

- Access to Healthcare, including maternal healthcare
- Chronic Diseases, including weight status
- Economic Stability, focusing on food insecurity and homelessness
- Mental Health & Disorders, including substance use disorder

These health needs directly and indirectly impact all residents throughout the community. Progress toward addressing them will require a collaborative effort, with a focus on reducing health disparities among the groups most impacted.

The purpose of the CHNA and accompanying Implementation Strategy is to provide a comprehensive understanding of the health challenges facing residents in Community Health System's primary service area and strategically guide efforts to address those challenges. Special attention was given to the needs of vulnerable and underserved populations, as well as geographic areas experiencing gaps in services and unmet health needs. These priorities were identified through a thorough vetting process involving healthcare professionals, nonprofit organizations, civic leaders and community members.

For more information on the process used to identify and prioritize significant health needs, please refer to the full CHNA report for Community Health System at <https://www.communityhealthsystem.org/about-us/our-impact>.

### Implementation Strategy Summary

#### Strategy Design Process

This Implementation Strategy is informed by the findings in the 2025 CHNA and outlines specific activities designed to address the identified priority areas. It is intended to be a dynamic, living document that can adapt to the evolving needs of the community, respond to market forces and reflect ongoing feedback and learning. The efforts of Community Health System, along with its community partnerships, are aligned with these strategies and focused on improving health outcomes and promoting overall well-being across the community.

## **Community Health System: Priorities and Solutions**

The strategies outlined below summarize the goals and planned activities that intend to be carried out over the next three years as part of Community Health System's commitment to addressing the identified priority health needs.

### **Priority 1: Access to Healthcare, including maternal healthcare**

#### **Strategies**

- Provide educational and training support to students pursuing a career in education through partnerships with University of California San Francisco (UCSF) Fresno and other higher education providers
- Provide health insurance enrollment assistance for persons who are uninsured or underinsured.
- Provide transportation support to increase access to healthcare services.
- Administer the federal Ryan White HIV/AIDS Program and provide healthcare and case management services for patients and their families.
- Provide in-hospital testing and examinations for those who have experienced sexual assault and rape through the Sexual Assault Forensic Examiners (SAFE) Program.
- Offer education and environmental modifications to reduce the incidence of injury, disability and death due to trauma through the Trauma Prevention Program.
- Support breastfeeding and parenting initiatives through the Mother's Resource Center.
- Work in collaboration with community agencies to increase access to healthcare services, including primary care, specialty care, maternity care and mental health services.
- Provide cash and in-kind support to nonprofit community organizations that provide programs and services to expand healthcare access and education.

### **Priority 2: Chronic Diseases, including weight status**

#### **Strategies**

- Provide diabetes self-management education through the Community Diabetes Education (CDE) program.
- Host the Sweet Success program, which supports women diagnosed with diabetes during pregnancy.
- Facilitate health education workshops and presentations on chronic disease prevention, treatment and management, including physical activity, exercise and nutrition.
- Participate in health and wellness fairs and offer preventive health screenings.
- Provide support groups to assist those with chronic diseases.
- Work in collaboration with community agencies to address the causes and management of chronic diseases.
- Provide cash and in-kind support to nonprofit community organizations that provide chronic disease-focused programs, services and education.

### **Priority 3: Economic Stability, focusing on food insecurity and homelessness**

#### **Strategies**

- Connect residents to linguistically and culturally appropriate services, prioritizing housing resources and food availability.
- Facilitate violence prevention and family stabilization initiatives.
- Work in collaboration with community organizations and agencies to address the impact that economic stability has on health and wellness.
- Provide cash and in-kind support to nonprofit community organizations that provide programs and services that address food insecurity, homelessness and economic stability.

### **Priority 4: Mental Health & Disorders, including substance use disorder**

#### **Strategies**

- Help individuals and families connect to needed resources (food, housing, navigating parenting, relationships, etc.) to reduce mental health crises.
- Provide appropriate medications in the emergency departments to support patients experiencing withdrawal symptoms from substance use disorder through the Bridge Program.
- Increase access to mental health education and screening, including suicide risk screening.
- Work in collaboration with community agencies to increase access to mental healthcare services, address trauma and build resilience.
- Provide cash and in-kind support to nonprofit community organizations that provide mental health services, programs and resources.